

@Y hnhY f`? UZZY Y `]b `6 fØggc k . `6 ÅW_YfY] gWΛ `]Y » hž; Ya Y]bXY `hfUi Yfh°

8]Y `6 ÅW_YfY]`b `6 fØggc k `gWΛ `]Y » h`Ui Z[fi bX`j cb`ϑgc`j Ybnž
k Ug`X]Y` ; Ya Y]bXY`ghUf`_`VYhf]Zž"i fgUWΛ Yb`g]bX`ghY][YbXY
? cghYb`i bX`DfY]gXfi W_"



6 fØggc k ž`8 Yi hgWΛ `UbX`!`5a` `8]YbghU[a cf[Yb`]gh`ZØf`X]Y
6 ÅW_YfY]`b `6 fØggc k `YbX[Ø`h][`GWΛ`i gg"GUUV]bY`?i gWΛ]bg_]`i bX
B UbWniFi hnYb`gWΛ `]Y » Yb`X]Y`HØfYb`ni`]fYa`i [Y`]YVhYb`6Yhf]YVž
bUWΛXYa` ; YgWΛ ÅZhgZØ\ fYf`>Øf[`8 Yi gY`g]Y`hY`YZcb]gWΛ `ØVYf`X]Y
ϑgc`j Ybn`]bZcfa]Yfh`Uh"9]b`YfVYf`GWΛ `U[`ZØf`X]Y`VY]XYb
: fUi Ybž`X]Y`gY]hj]Y`Yb`ϑ\ fYb`]b`XYf`6 ÅW_YfY]`UfVY]hYb`i bX`g]Y`U`g
k]WΛ h][Yb`gc n]U`Yb`HfYZZdi b`h`ZØf`X]Y` ; Ya Y]bXY`Ub [YgY\Yb
\UVYb" K]f`\UhYb` [Yd`Ubhž`V]g`ni f`F Yb hY`\]Yf`ni `UfVY]hYbž
YfnÅ\`h`?i gWΛ]bg_]`a]hY]bYa` <Ui WΛ`j cb`6YXUi Yfb"

8]Y` : c`[Yb`XYf`ϑgc`j Ybn`g]bX`V]hhYf" ?i gWΛ]bg_]ž`X]Y`gY`Vgh`ni
XYb`GhUa a`_i bX]bbYb` [Y\ØfhYž`gU[hž`XUgg`X]Y`6 ÅW_YfY]`ZØf`j]Y`Y
A YbgWΛ Yb`]b `6 fØggc k `k]Y`Y]b`nk Y]hYg`Ni \Ui gY`k Uf"

GhUa a _i bX]b' < Yfh\U': "Ai » Yfh' ÆW'k YfXY'X]Y'6ÅW_YfY]
j Yfa]ggYb" <]Yf\UVY]W'fY[Y'a Å»]['a Y]bYb' ? UZZY' [Yhfi b_Yb
i bX'j]Y'Y'@Yi hY' [Yhfc ZYb"

8 Yf'J Yf'i gh'ZØf'X]Y'; Ya Y]bXY

DZUffYf'A Uhh\Ug';]Yb_Y'i bX'6Øf[Yfa Y]ghYf'Hc fghYb'9]W
VYgi W'hYb'X]Y'VY]XYb': fUi Ybž'i a 'Hfcgh'ni 'gdYbXYb"9]W
Yf'Åi hYfh'X]Y'Z]bUbn]Y''Yb' < YfUi gZcfXYfi b[Yb.' 8 Yf' l a gUhn'\Uh
b]W'h'a Y\ f'Ui g[YfY]W'hž'VYgcbXYfg'bUW'XYf'9fØZbi b['Y]bYg
BYhca Uf_hg'a]h'Y][YbYf'6ÅW_YfY]" '8]Y'\c\Yb'9bYf[]Y_cghYb
i bX'Y]b[Ygh]Y[YbYf'A]bXYgh'c\ b'k i fXYb'YVYbZU`g'j cb
?i gW]bg_]U`g'k YgYbh]W'Y' l fgUW'Yb'ZØf'XUg'GW'Y]hYfb'XYg
6Yhf]YVg[YbUbbh"8]Y'Gcf[Yb'i a 'X]Y'Ni _i bZhg]bX[fc» ž'XU'g]W
V]g'ni a '%'ž']'b]Ya UbX'Ui ZXYb'5i Zfi ZXYg'6Øf[Yfa Y]ghYfg'i bX
XYg'DZUffYfg[Ya Y'XYh'\Uhž'XYf'Ui Z' ðghU[fUa 'ÆYYb'ni f
K Y]hYfj Yfk YbXi b['XYg'@UXYb'c_U'g'gUa a Y'b'k c`hY"

8cW'b]W'h'bi f'X]Y'6ÅW_YfY]'b'6fØggck ']gh'j cb' ðgc'j YbnYb
VYhfc ZYb"8 Yf' hfUX]h]cbgfY]W'Y'6ÅW_YfY]VYhf]YV'K]g_UbXh'\Uh
YVYbZU`g' ðgc'j Ybn'Ub[Ya Y'XYh"6Yhfc ZYb'g]bX'g]YVYb':]U'Yb
i bX'fi bX') \$'A]hUfVY]hYf"8 Ug' l bhYfbY\ a Ybž'XUg'gY]bYb' l fgdfi b[
]b'Y]bYf'6ÅW_YfY]'b'DZcfn\Y]a '\Uhž'k]fX'a]h'Yfk Y]Y'j cb'XYf
Xf]hYb'; YbYfUh]cb'XYf': Ua]Y' [YZØ\fh" < c\Y' ? cghYb'ZØf'9bYf[]Y
i bX'Fc\ghc ZY'gck]Y'XYf'Dfy]gXfi W_Xi fW'Gi dYfa Åf_hY'i bX
8]gW'ci bhYf'k YfXYb'U'g' < Ui dh[fØbXY'ZØf'X]Y' ðgc'j Ybn'[YbUbbh"
8 Ug' l a gUhn]j YUi 'ja '6ÅW_Yf\UbXk Yf'_gW'fi a dZik Y]hYf\]bž
k Å\ fYbX'X]Y' ? cghYb'ghY][Ybž'k Ug'X]Y'9l]ghYbn'j]Y'Yf'_Y]bYf
6Yhf]YVY' [YZÅ\ fXYhž'k]Y'Yhk U'XUg']a ' l W_Yfa Uf'_Ub gÅgg][Y
l bhYfbY\ a Yb"

9]b'6`]W'Ui Z'X]Y' l fgUW'Yb

8]Y' ðgc'j Ybni fgUW'Yb'g]bX'j]Y'ZÅ'h["'Gc'gW']XYfb
GW'i 'XbYfUb[UVYbž'XUgg'XYf'J Yf'i gh'XYW_l b[gVY]hfU[gghUf_Yf
:]U'Yb'gck]Y'gW'Y'W'hY' ðj Ygh]h]cbYb'ni 'XYb'Z]bUbn]Y''Yb
GW'k]Yf][_Y]hYb'ZØ\fhYb" ð'XYb'Y'hnhYb' ð\ fYb'g]bX'X]Y
F c\ghc ZZ_cghYb'ghUf'_Ub[Ygh]Y[Ybž'i bX'X]Y' ðZUh]cb'\Uh'X]Y

G]hi Uh]cb`ni gÀm`jWk`j YfgWk`ÀfZh"8]YgY` : U_hYb`j YfXYi h`jWk`Ybž`XUgg
 X]Y`6ÀW_YfY]!6fUbWk`Y`j b`Y]bYf`? f]gY`ghYW_h"9]b`6Y]gd]Y``]gh`X]Y
 < i VYfh`5i Yf`6Yhf]YVg[YgY`gWk`UZh`a V< /`7c`?; `Ui`g` ; fUnž`X]Y
 YVYbZU`g`a]h`GWk`i`XYb`j cb`&ž) *` `A]``cbYb`9i fc`ni`_Àa dZYb`U`h"
 Hfchn`X]YgYf`< YfUi`gZcfXYfi b[Yb`nY][h`XYf` ðgc`j Ybnj Yfk U`hYf
 5i ZUggi b[ž`XUgg`Y]bY`GUb]Yfi b[`a`Ò[`]Wk`]gh"

K]Y`X]Y`6ÀW_YfY]`]b`6fØggck`ghY`h`Ui`Wk`K`]g_UbXh`j cf`XYf
 < YfUi`gZcfXYfi b[ž`XYb`6Yhf]YV`Ui`ZfYWk`hni Yf`U`hYb`i bX
 [`Y]Wk`nY]h][`Y]bY`Z]bUbn]Y``Y`GUb]Yfi b[`ni`Z]bXYbž`i`a`X]Y
 5fVY]hgd`ÀhnY`XYf`A]hUfVY]hYf`Ub[Z]gh][`ni`g]Wk`Yfb`"6Yhf`cZZYbY
 A]hUfVY]hYf`k`YfXYb`XYfnY]h`ØVYf`XUg`J`YfZU`fYb`i`bX`]`fY
 Z]bUbn]Y``Yb`5bgdfØWk`Y`]bZcfa`]Yfhž`i`bX`]`fY`@Ò`bY`g]bX`j`cf`Ài`Z][
 Xi`fWk` ðgc`j`Ybn[Y`X`UV[Yg]Wk`Yfh"

ð`X]YgYf`gWk`k`]Yf][Yb`NY]h`V`Y]Vh`bi`f`ni`_`cZZYbž`XUgg`bYi`Y`ž`Yb
 ni`f`6Y`YVi`b[`XYg`@UXYb`c`_U`g`]b`6fØggck`ni`gUa`a`Ybhf`YZZYb`i`bX
 `Ya`UbX`VYfY]h]ghž`X]Y`6ÀW_YfY]`ni`ØVYfbY`a`Ybž`k`À`fYbX
 VfYbbYbXY` : fU[Yb`fi`bX`i`a`X]Y`Ni`_i`bZh`XYg`<`UbXk`Yf`_g
 Ui`Z[Yk`cfZYb`k`YfXYb`"8]Y`6ÀW_YfY]Yb`g]bX`b]Wk`h`bi`f
 @VYbga`]hhY`UbV]YhYfž`gcbXYfb`Ui`Wk`C`fhY`XYf`6Y[Y[bi`b[`i`bX
 XYg`gcn]U`Yb`5i`ghUi`gWk`gž`k`Ug`]`f`J`YfgWk`k`]bXYb`i`a`gc
 gWk`a`Yfn`]Wk`Yf`a`UWk`h"8]Y`VYgh`ÀbX][Yb`<`YfUi`gZcfXYfi`b[Yb
 ZcfXYfb`b]Wk`h`bi`f`VYhf]YV`]Wk`Y`@Ògi`b[Ybž`gcbXYfb`Ui`Wk
 [YgY`gWk`UZh`]Wk`Yg`6Yk`i`gghgY]b"

6`Y]Vh`ni`_`cZZYbž`XUgg`gck`c`X]Y`6ÀW_YfY]`]b`6fØggck`U`g`Ui`Wk
 X]Y`K`]g_UbXh]?YhhY`VU`X`k`]YXYf`Ui`ZX]Y`6Y]bY`_ca`a`Ybž`XUa`]h
 X]YgY`HfUX]h]cbgVYhf]YVY`b]Wk`h`bi`f`U`g`GWk`UhhYb`]`fYf`gY`Vgh`]b`X]Y
 ; YgWk]Wk`hY`Y]b[Y`Yb"

8YhU]`g	
C fh	6fØggck ž`8Yi`hgWk`UbX
E i`Y``Yb	<ul style="list-style-type: none"> • k k k "bbb"XY • k k k "a Yf`_i`f"XY • _i`f]Yf"Uh

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'bU[!VfUbXYbVi f["XY