

9!;]hUffY`ZØf`_fYVg_fUb_Yb`A UfW
I W_Yfa Uf_`nY][h`\\Yfn`]W\ Y`Gc`]XUf]hÅh°

9]b`_fYVg_fUb_Yf`HYYbU[Yf`Ui g`XYf`I W_Yfa Uf_`Yf\Å`h`Xi fW
GdYbXYb`Y]bY`9!;]hUffYž`XUb_`XYg`9b[U[Ya Ybhg`XYg
J YfY]bg`[Y[Yb`@Yi _Åa]Y"



I W_Yfa Uf_ž`8Yi hgW\`UbX`!`9]b`VYk Y[YbXYf`A ca Ybh`]b`XYf
I W_Yfa Uf_`9]b`HYYbU[Yfž`XYf`gY]h`A cbUhYb`]b`XYf
I b]j Yfg]hÅhga YX]n]b`6Yf`]b`[Y[Yb`?fYVg`_Åa dZž`Xi fZhY`g]W\ ØVYf
Y]bY`[Ubni`VYgcbXYfY` , VYffUgW\i b[`ZfYi Yb``8Yf`↑ b[Y
A i g_]YV\UVYfž`XYggYb`BUa Y`]b`XYb`A YX]Yb`b]W\h`[YbUbbh
k i fXYž`Åi »YfhY`XYb`K i bgW\`bUW\`Y]bYf`;]hUffYž`i a`gY]bYf
@Y]XYbgW\UZh`bUW\`ni [Y\Yb``8Yf`Øfh`]W\Y`J YfY]b` I W_Yfa Uf_
[Y[Yb`@Yi _Åa]Y`fi [@`gdfUb[`]b`X]Y`6fYgW\Y`i bX`a UW\hY`g]W\
ni gUa a Yb`a]h`XYf`; Ya Y]bgW\UZh`XUfUbž`gY]bYb`HfUi a`ni
j Yfk]f_`]W\Yb``K]Y`X]Y`GJ N`VYf]W\hYhž`fYU[]YfhYb`nU\`fY]W\Y
[i h\Yfn][Y`A YbgW\Yb`Ui Z`XYb`GdYbXYbUi Zfi Z`XYg`J YfY]bg"

8Ub_`X]YgYf`[fc» Ufh][Yb`i bhYfghØhni b[`Xi fZhY`XYf`↑ b[Y`A Ubb

bi b`Y]bY`MJa U\U`9!;]hUffY`]b`9a dZUb[`bY\`a Yb" K]f`\`cZZYbž
XUgg`A UfWVU`X`Y]bYb`Gcb[`gd]Y`h ž`gU[h`bYg`6Ui a [UfhYbž`X]Y
J c f g]hnYbXY`XYg`I [@HYUa gž`i bX`nY][`h`g]W\`i bYbX`]W\`XUb`_Uf
Z0f`X]Y`GdYbXYb"9g`]gh`gW\`0b`ni`gY\`Ybž`k]Y`]b`gW\`k YfYb`NY]hYb
X]Y`; Ya Y]bgW\`UZh`ni`gUa`a`YbghY`\`h`i`bX`Z0fY]bUbXYf`Y]bghY`\`h`

9]b`J`YfY]b`a`]h`<`Yfn`

8Yf`J`YfY]b`I`W`Yfa`Uf`_`[`Y`[`Yb`@Yi`_`Aa`]Y``\`Uhig]W\`gY]h`gY]bYf
;`f0bXi`b[`]a``d\`f`&\$\$`-`XUfUi`ZgdYn]U`]g]Yfhž`:`Ua`]`Y]bž`X]Y`j`cb
XYf`gW\`k`YfYb`?`fUb`_`Y]h`VYhfc`ZZYb`g]bXž`ni`i`bhYfgh0hnYb"5`Y
A`h[`_]YXYf`g]bX`9`\`fYbUa`h`Yf`i`bX`Z]bUb]YfYb`]`\`fY`Dfc`Y`_`hY`ni``%\$\$
i`Xi`fW\`GdYbXYb"K`]Y`Ui`Z`XYf`K`YVg]hY`XYg`J`YfY]bg`[`ccX]b[`"XY
bUW\`ni`Y`gYb`]ghž`gY`hnh`g]W\`XYf`J`YfY]b`ghUf`_`XUZ0f`Y]bž`gc]U`Y`B`ch
ni`_]bXYfb`i`bX`VYhfc`ZZYbYb`:`Ua`]`Yb`]b`gW\`k`]Yf][`Yb`NY]hYb`ni`f
GY]hY`ni`ghY\`Yb"

8]Y`;`YgW\`W\`hY`XYg`J`YfY]bg`]gh`j`cb`Y]bYa`dYfg0b`]W\`Yb`GW\`W`gU`
[`Ydf`A[`hž`XYbb`Y]bYf`XYf`A`]hVY[`f0bXYf`j`YfghUfV`]a``d\`f`&\$\$`&`Ub
@Yi`_`Aa`]Y"8Yb`bcW\`gY`hnh`X]Y`C`f[`Ub]gUh]cb`]`\`fY`5`fVY]h`Zc`fh`i`bX
\`Uh`gY]h\`Yf`j`]Y`Yb`:`Ua`]`Yb`\`Y`Z`b`_`0b`bYb"≠`f`A`chc`?`fYV`gž`k`]f
`UggYb`9i`W\`b]W\`h`U`Y]b`nY][`hž`XUgg`b]W\`h`bi`f`Z]bUb]Y`Y`Y
I`bhYfgh0hni`b[`k`]W\`h][`_]ghž`gcbXYfb`Ui`W\`XYf`gc]U`Y`F`0W`_`\`U`h`

;`Ya`Y]bgUa`ghUf`_`Z0f`X]Y`Ni`_`i`bZh`

9]b`XYi`h`]W\`Yg`NY]W\`Yb`XUZ0fž`k`]Y`X]Y`;`Ya`Y]bgW\`UZh
ni`gUa`a`Yb`\`A`hž`nY][`h`X]Y`VYY]bXfi`W`YbXY`Gi`a`a`Y`j`cb`&`&`&(`&ž`\$
9i`fcž`X]Y`XYf`J`YfY]b[`Ya`Y]bgUa`a`]h`fY[`]cbU`Yb`FYk`Y!A`Āf`hYb
]a``d\`f`&\$\$`&(`Z0f`_`fYVg`_`fUb`_`Y`A`YbgW\`Yb`gUa`a`Y`b`_`c`b`b`hY"8]YgY
;`Y`XYf`_`ca`a`Yb`XYbYb`ni`[`i`hYž`X]Y`Yg`Ua`Xf]b[`YbXghYb
VfUi`W\`Yb"GdYbXYb`_`0b`bYb`Y`XYfnY]h`Xi`fW\``,`VYfk`Y]gi`b[`Yb`Ub
XYb`J`YfY]b[`Yh`Āh][`h`k`YfXYbž`k`cVY]UV`Y]bYf`Gi`a`a`Y`j`cb``\$\$
9i`fc`d`f`c`d\`f`gc[`Uf`Y]bY`GdYbXYbVYgW\`Y]b][`i`b[`Z0f`XUg
:]bUb]Ua`h`Ui`g[`YghY`h`k`]fX"

5VYf`b]W\`h`bi`f`_`i`fnZf]gh][`Y`<`]ZY`ghY`\`h`Ui`Z`XYf`5[`YbXU`XYg
J`YfY]bg"bYg`6Ui`a`[`UfhYb`_`0bX][`hY`Ui`W\`X]Y`FYU`]g]Yfi`b[`]Y]bYg

DUH]Yb hYba cV]`g`UbžXUg`gdYn]Y``Ui W`9`Y`_hfcfc`ghi \`ZU\fyf
 VYZØfXYfb`_Ubb"i<]Yf`k]fX`Y]ba U`a Y`f`XYi h]W`žk]Y`k]W`h][`Y]bY
 i a ZUggYbXY`l bhYfghØhni b[`ZØf`A YbgW`Yb`]b`gW`k]Yf][Yb
 @YVYbg`U[Yb`]gh"

GdYbXYb`i bX`Ni gh]Zhi b[Yb`g]bX`Y]bY`k Yfhj c``Y`A Ø[`]W`_Y]hž`X]Y
 k]W`h][Y`5fVY]h`XYg`J`YfY]bg`ni `i bhYfghØhnyb"9]bY`Ni gh]Zhi b[`ni a
 Gh]Zhi b[g_Ud]hU`Yfa Ø[`]W`hž`Ui W``Àb[YfZf]gh][`X]Y`<`]ZY`ZØf
 _fYVg_fUb_Y`?]bXYf`i bX`XYfYb`: Ua`]Yb`ni`g]W`Yfbž`k]Y`X]Y`
**?]bXYf_fYVggh]Zhi b[`Yf`_`Àfh`8]YgY`; Y`XYf`V`Y]VYb`]b`XYf
 Gh]Zhi b[`i bX`\Y`ZYb`Xi fW`9fhfÀ[Yž`X]Y`bØh][Yb`Dfc`Y`_hY
 bUW`\U`h][Yf`ni`Z]bUbñ]YfYb"**

Ni gUa a Yb`U`hž`Gc`]XUf]h`Àh`i bX`XUg`GhfYVYbž`UbXYfYb`ni`Y`ZYb.
 8Ug`g]bX`X]Y`K`YfhYž`X]Y`]b`XYf`l`W`_Yfa Uf`_[fc» [YgW`f]YVYb
 k YfXYb"8]Y`; YgW`]W`hY`j cb`A UfWi bX`XYf`MJa U\U`9!;]hUffY`]gh
 bi f`Y]b`6Y]gd]Y`XUZØfž`k]Y`; Ya`Y]bgW`UZh`Ui W``]b`gW`k YfYb
 NY]hYb`6`ØhYb`hfY]VYb`_Ubb"

| | |
|---------|--|
| 8YhU]`g | |
| Cfh | I W`_Yfa Uf`ž`8Yi hgW`\UbX |
| Ei Y`Yb | <ul style="list-style-type: none"> • k k k "gj n"XY • k k k "[ccX]b["XY • k k k "_]bXYf_fYVggh]Zhi b["XY |

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!VfUbXYbVi f["XY